

 TEXAS A&M UNIVERSITY  
SAN ANTONIO

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# URC Budget Update FY 2019

September 10, 2018



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## Agenda

- URC Charge and Membership
- Revised FY19 Budget
  - Slower Enrollment Growth
  - Concern about Non-Formula Funding
- Capital Plan Update

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# URC Charge for FY19

The URC's charge and expectations include the following:

Develop a clear understanding of the University's financial picture and budget process, incorporating all fund sources (recurring and one-time), enrollment projections, revenue diversification and institutional priorities.

- o Ensure a long-term strategic budget process that is open and transparent to all members of the University community.
- o Oversee a consistent budget cycle process and calendar of activities that provides the University community with confidence that there is an integrated and accessible annual process for fiscal oversight of the University's resources.
- o Review appropriate enrollment targets and requisite fiscal plans for resident and non-resident, first-time freshmen, transfer, military, and graduate students.
- o Understand how formula funding works and it's input on growth strategies.

Support the following needs for projected enrollment growth:

- o Faculty development and instructional design to meet the pedagogical needs of a growing faculty and student population.
- o Research development as follows:
  - Enhancement to the infrastructure for both pre and post award.
  - Student engagement in research activities.
  - Professional development to support faculty development in research.
- o High-priority infrastructure needs to support Academic Affairs implementation of the strategic plan and academic program fundraising.
- o Technology priorities to ensure alignment with the campus strategic plan.

Ensure the existing funding plan adequately supports the national model for student and academic success and enrollment growth.

Provide advice on facilities construction and space needs to ensure the Campus Master Plan is being implemented and space, both current and planned, is allocated to support a growing campus.

Review and guide Tuition and Fee methodologies and usages.

Review internal administrative costs to ensure maximum efficiency for internal operations and strive to keep institutional support expenses between 10-13% of the University's operating budget.

Support the continuing maturation and growth of critical business support operations including the following:

- o Technology enhancements for instruction, Enrollment Management, and Business Services.
- o Professional development initiatives for faculty and staff that support the 2016-2021 Strategic Plan and the President's Commission on Equity.

The URC is advisory to the President and her Cabinet.

# URC Membership

## URC membership for FY19

Chairs: VP Business Affairs, Bill Spindle and VP Academic Affairs, Mike O'Brien

One year terms:

Student Government Association President, Marissa Lyssy

Staff Council President, Brandon Oliver

President's Selections

Dennis Elam, Accounting Professor, Department of Accounting and Finance

Deanna Reynolds, Director, Project Management Office

Two year terms:

Faculty Senate President, Claire Nolasco

President-elect of Staff Council, Nancy Larson

Faculty-at-Large

John Smith, Associate Professor in Exercise Physiology, Department of Counseling, Health, and Kinesiology

Pablo Calafiore, Associate Professor of Finance, Department of Accounting and Finance

Brian Brantley, Associate Professor of Communications, Department of Arts and Humanities

Three year terms:


President-elect of Faculty Council (Vice President of Faculty Council), Joe Simpson

Student Affairs Representative, Edwin Blanton

University Advancement Representative, Anthony Medina

Enrollment Management Representative, Margie Vasquez

## Revised FY19 Budget




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- **Slower Enrollment Growth**
  - ✦ Original budget based on 7,274 HDCT and 72,210 SCH
  - ✦ Revised budget based on 6,700 HDCT and 67,886 SCH
- **Concern about Non-Formula Funding**
  - ✦ Will lose Transition Funding after 6,000 FTSE
  - ✦ Legislature focused on reducing Non-Formula Funding

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## Revised FY19 Revenue Budget (6,700 HDCT)



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Revenues	FY 2018 Final Adjusted Budget	FY 2019 Budget	Increase / (Decrease)
Total State Appropriation	32,242,869	32,398,667	155,798
Total Gross Tuition & USF	38,153,086	40,874,937	2,721,851
Remissions & Waivers	-3,099,200	-3,326,472	-227,272
Contracts & Grants	33,306	33,306	0
Gifts	77,000	77,000	0
Sales & Services	312,449	312,481	32
Investment Income	626,000	657,300	31,300
Total Revenues	68,345,510	71,027,219	2,681,709

URC Budget Request Analysis
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### FY19 Revised Revenue (Cont)

<b>Total Revenue Available</b>		<b>2,681,709</b>
<b>Fixed Costs</b>		
Compensation Adjustments during FY 2018		74,351
Mandatory Set-Asides (New - FY 2019)		331,923
Service Contracts / Utilities (New - FY 2018)***		785,285
<b>Strategic Plan Investments</b>		
Research Initiative Fund		100,000
Faculty Equity Adjustments		50,000
Pay Adjustments in Support of Strategic Plan Goal 1		185,000
<b>Total Fixed Cost &amp; Strategic Plan Alignment Costs</b>		<b>1,526,559</b>
<b>Available Recurring Revenue</b>		<b>1,155,150</b>
<b>Available Recurring Revenue</b>		<b>1,155,150</b>
<small>***Service Contracts include SSC increase (\$2.59 per sq ft for Utilities, \$1.10 per Sq Ft. for SSC)</small>		

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### FY19 Revised Budget Requests

FY 2019 Budget Summary of Requests		
<b>Academic Affairs</b>		
New Recurring Requests		756,000
New One-Time Requests *		651,916
<b>Subtotal - Academic Affairs</b>		<b>1,407,916</b>
<b>Student Affairs</b>		
New Recurring Requests		58,686
New One-Time Requests		309,200
<b>Subtotal - Student Affairs</b>		<b>367,886</b>
<b>Business Affairs</b>		
New Recurring Requests		0
New One-Time Requests		231,915
<b>Subtotal - Business Affairs</b>		<b>231,915</b>

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**FY19 Revised Budget Requests**

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FY 2019 Budget Summary of Requests (Con't)		
<b>Enrollment Management</b>		
New Recurring Requests		100,258
New One-Time Requests		45,274
<b>Subtotal - Office of Enrollment Management</b>		<b>145,532</b>
<b>University Advancement</b>		
New Recurring Requests		0
New One-Time Requests		249,190
<b>Subtotal - University Advancement</b>		<b>249,190</b>
<b>Total Recurring Divisional Expenses</b>		<b>914,944</b>
<b>Total One-Time Divisional Expenses</b>		<b>835,579</b>
<b>Available Recurring Revenue</b>		<b>240,206</b>

\* Academic Affairs' One Time Request funded from separate source.

URC Budget Request Analysis
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## URC FY19 Budget Update



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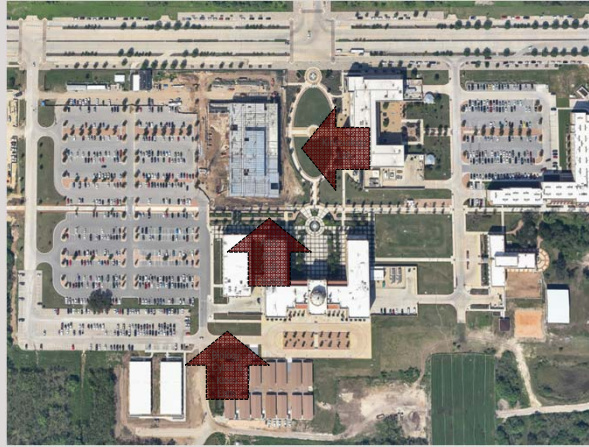
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# Capital Plan Update

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## Move to Science & Technology

- ❑ Contractor substantial completion is scheduled for July 20
- ❑ Furniture install has begun:
  - Demountable walls installed 6/1
  - Faculty offices:
    - × 1<sup>st</sup> floor to be complete by 6/27
    - × 2<sup>nd</sup> floor to be complete by 7/16
    - × 3<sup>rd</sup> floor to be complete by 7/5
  - Computer rooms by 7/6
- ❑ Lab equip by 8/17
- ❑ IT complete by 8/10
- ❑ Occupants to move in:
  - Moving bins delivered 7/16
  - 1<sup>st</sup> floor moved 7/24
  - 2<sup>nd</sup> floor moved 7/28
  - 3<sup>rd</sup> floor moved 7/26



## Add Modular C in Fall '18



Modular A



Modular B

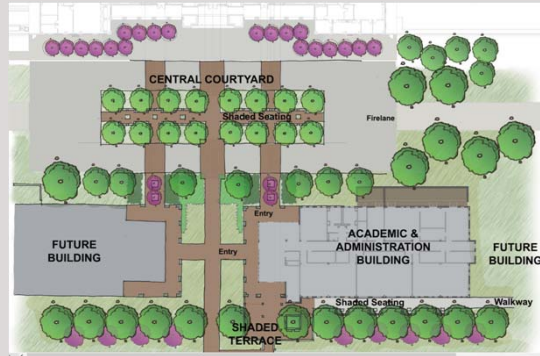


Modular C

- ❑ Functions to be included:
  - Advising
  - Academic Coaches
  - Tutoring

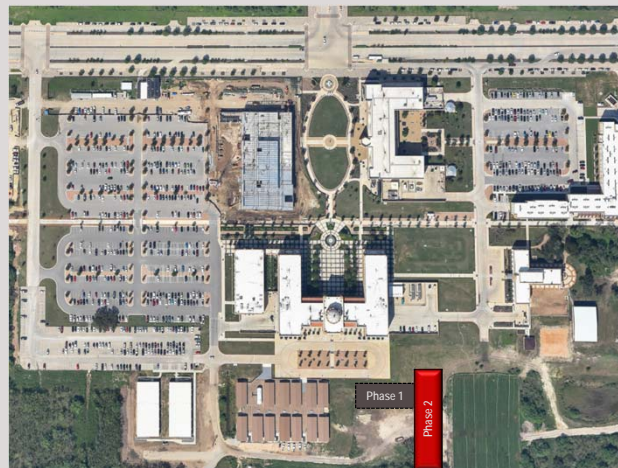
## Academic & Administration Building Ph 1

- ❑ Phase I (\$25 million / 45,000 sq. ft.) under design and will add:
  - (15) 30-seat classrooms
  - (3) 60-seat classrooms
  - (1) 100-seat lecture room
  - Art Studio Suite
  - Incubator Classroom
  - Language Lab Suite
  - 20 faculty offices
  - Open lecturer workstations
  - Student study areas
- ❑ \$5 million (10,000 sq. ft. / 55k total) increase will add:
  - 50 faculty offices (total of 70)
  - Additional faculty support



## Academic & Admin Phase 2 (TRB)

- ❑ \$53M
- ❑ 100,000 GSF
- ❑ Eight Additional Classrooms
- ❑ College of Business
  - 54 faculty offices
  - Dean's Suite
- ❑ Library
- ❑ VPBA Office will backfill into the CAB 4<sup>th</sup> floor as much as possible – excess space needs will need to be accommodated in temporary facilities



## Other Projects under Planning

- ❑ P3 Projects
  - Mission Village (Loop 410 & University)
  - Central Utility Plant (CUP)
  - Recreation/Innovation Center
- ❑ Sensitive Compartmented Information Facility (SCIF)
  - Will be a stand-alone building adjacent to Science & Technology
  - 5-7,000 sq ft



## Other Projects under Planning

- ❑ University House
- ❑ Partnership with Charter School





## Network Infrastructure Upgrade

- Securing “State of the Art” infrastructure technology
- Capacity to provide innovative technology to the students
- Capacity to handle a student body of at least 10,000
- Upgraded network infrastructure
  - Routers, Switches, firewalls, Wireless access points (AP's)
  - Fiber Ring for redundancy and failover on campus
  - Upgraded servers
    - ✦ Increased storage
    - ✦ Speed
    - ✦ Capacity

## Network Infrastructure Upgrade

- Virtual Desktop Interface (VDI) – 100 licenses for pilot
- Self healing network
- Speeds on the core – going from 1GB/s to 40 GB/s backbone
- Two data centers
  - In sync at all times
  - Point-in-time recovery
- Scalable for future growth!

**Upcoming**




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- **LBB Presentation – September 17**
- **Monthly URC meetings**

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**URC FY19 Budget Update**



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**QUESTIONS**

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